

**United Nations Development Programme**

**Budget A**



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Resilient nations.*

ATLAS AWARD ID ATLAS PROJECT ID	00072805 00085842
PROJECT TITLE	Support to Media Development
CPD Outcome	Capacity of democratic institutions strengthened to enable good governance
CPD Outcome	Legal and institutional framework for professional media practices and capacity of media institutions strengthened for free and fair media.
Expected Output(s)/Annual Targets: (CPD outputs linked to the above CPD outcome)	<u>Output 1:</u> Improve media ethics in Sierra Leone. <u>Output 2:</u> Independent allocation of licenses, enhanced handling of media complaints and an enabling media environment. <u>Output 3:</u> Strengthened capacity, professionalism, collaboration and sustainability of private media organizations and practitioners <u>Output 4.</u> Capacity of MRCG Secretariat strengthened for effective management of project and coordination of Media institutions.
Implementing Partners	Media Reform Coordinating Group Sierra Leone (MRCG SL)
Responsible Parties	

### **Brief Description**

The project intends to focus on five strategic issues: Firstly, it will entail the enactment of the media bill into law, popularize civil libel law, enforcement of self-regulatory mechanisms i. e. SLAJ Code of Practice and Press Freedom Charter. Additionally, a directory of media organizations will be developed and popularized for easy access to and communications. The SLAJ Complaints Committee shall be strengthened to effect its role in handling internal complaints against journalists.

The project will further deepen discussion on independent allocation of licenses, enhanced handling of media complaints and an enabling media environment. It will support the roll out of IMC three year Strategic Plan, which among other things will ensure collaboration between IMC and NATCOM in carrying out their respective mandates.

Thirdly, the project will strengthen capacity, professionalism, collaboration and sustainability of private media organizations and practitioners. Specifically will support the establishment and operationalization of Media Training Database to ensure consistent exchange of information among media trainers/institution, hence avoiding duplication and quality control. Memorandum of Understanding will developed and signed among institutions providing media education with regards their roll and responsibilities in rolling the newly revised national media curriculum. Composite Business Plan shall be developed for new media organization charged with responsibility for enhanced newspaper printing and distribution. Guidelines on media organizations/community radio stations' governance shall be developed and enforced as well as the enforcement of payment of minimum wage for journalists.

Furthermore, the project will strengthen the MRCG Secretariat to continue functioning as a credible organization with demonstrated competence i.e. structures, systems, policies and procedures to spearhead and coordinate media reform processes in the country. It entails proper functioning of the MRCG SL board responsible for strategic decision-making and overall oversight of the organizations and its resources. And with the guidance of the board, MRCG Secretariat will further spearhead comprehensive institutional/organizational capacity building and coordination of national media organizations i.e. constituent members based on their expressed needs and challenges. Previous report (UNDP, 2013) indicated lack of capacity is the most limiting constraints facing most of the media organizations in the country. From this perspective, the project will employ mentoring and coaching approach to specifically address indicated challenges within media organizations.

**Programme Period:** January- December 2017  
**Strategic Plan Result area:** Democratic Governance  
**Project Title:** Support to Media Development  
**Award ID:** 00072805  
**Project ID:** 00085842  
**Atlas ID:**  
**PAC Meeting Date:**  
**Management arrangements:**

**Total resource required:** 150,000  
**Total allocated resources:** 150,000  
**Regular (TRAC):**  
**Others:**  
**PBF:**  
**Unfunded budget:**  
**GoSL Contributions:**

Atlas Award ID:	00072805			
Atlas Project ID:	00085842			
Project/Programme Title:	Support to Media Development			
JNDAF Outcome:	Capacity of democratic institutions strengthened to enable good governance			
JNDAF Outcome:	Legal and institutional framework for professional media practices and capacity of media institutions strengthened for free and fair media.			
EXPECTED OUTPUTS	PLANNED ACTIVITIES			
	TIMEFRAME			
	Q1	Q2	Q3	Q4
	RESPONSIBLE PARTY			
	Funding Source	Budget Description	Amount	\$
<b>Output 1: Improve media ethics in Sierra Leone.</b>				
<b>Activity Result 1: Ethical and professional standards enhanced</b>				
<u>Baseline:</u>				
a. Civil Libel Laws and IMC code of ethics exists.	Activity 1.1: Popularize civil defamation laws (Alternative to the criminal libel law).			
b. Media Directory does not exist	Activity 1.2: Monitoring & reporting on Ethical standards of media institutions in S/L			
c. Press Freedom Charter and SLAJ Code of ethics exist	Activity 1.3: Conduct bi-monthly SLAJ Complaint Committee meetings (ombudsman, disciplinary committee.) to address media complaints Popularize SLAJ complaint committee.			
<u>Indicators:</u>				
a. Civil Libel Law	Activity 1.4: Train 50 Editors and Radio Station Managers on Ethics and professionalism for accreditation.			
b. Media directory	Activity 1.5: Train 40 (20 female and 20 male) Journalists on new IMC Media Code of practice and popularize it.			
c. Minutes of SLAJ Complaints committee meetings				
<u>Targets:</u>				
a. Civil Libel Law reviewed and popularized.				
b. Media directory developed and publicised.				
c. Four complaints committee meetings held.				
<b>Output 1 Total</b>				
	3,000			
	2,000			
	5,000			
	4,000			
	16,000			

	<b>Activity Result 2: Framework established for the allocation of national spectrum and MRCG resource mobilization</b>
<b>Enhanced handling of media complaints and an enabling media environment.</b>	
<b>Baseline:</b>	
1. The IMC Strategic plan exists.	
2. Agreement discussions initiated between IMC and NATCOM on the allocation of national spectrum	
<b>Indicators:</b>	
3. No of development partners providing support to IMC.	
4. Agreement meeting between IMC and VATCOM.	
<b>Targets:</b>	
1. Strategic plan rolled out.	
2. Signed MOU between IMC and NATCOM	
<b>Output 2 Total</b>	
<b>Output 3: Strengthened capacity, professionalism, collaboration and sustainability of private media organizations and practitioners.</b>	
<b>Baseline:</b>	
a. Uncordinated Media Training	
b. No collaboration among Media Schools	
c. Individual Business Plans exists	
d. Poor governance, low newspaper distribution and non-compliance to minimum wage payment	
<b>Indicators:</b>	
a. Database and policy guideline on media training	
b. MOU among Media Schools	
c. Composite business plan	
d. Guideline on governance, newspaper	
<b>Output 3: Straightened, professional and sustainable private media organizations and practitioners</b>	
<b>Activity Result 3: Straightened, professional and sustainable private media organizations and practitioners</b>	
<b>Baseline:</b>	
a. Activity 3.1: Identify training needs,conduct mentoring and fellowship programs	
b. Activity 3.2: Establishment of association communication and journalism schools	
c. Activity 3.3: conduct training on development and implementation of business work plan	
<b>Indicators:</b>	
1. No of training participants	
2. Number of associations formed	
3. Number of journalism schools formed	
4. Number of training participants	
<b>Output 3 Total</b>	
<b>Activity Result 4: Enhanced capacity, professionalism, collaboration and sustainability of private media organizations and practitioners.</b>	
<b>Baseline:</b>	
a. No of training participants	
b. Number of associations formed	
c. Number of journalism schools formed	
d. Number of training participants	
<b>Indicators:</b>	
1. No of training participants	
2. Number of associations formed	
3. Number of journalism schools formed	
4. Number of training participants	
<b>Output 4 Total</b>	



<b>Activity 4.6: Conduct MRCG board retreat to review progress, policy and procedures</b>	X		MRCG	TRAC	Grant-72600	6,000
<b>Output 4 Total</b>						45,354
Common Services	X	X	X	UNDP	73100-Rent	23,746
Project Running Cost	X	X	X	UNDP	72500-Supplies	2,500
Monitoring and Evaluation/Field Visit	X	X	X	UNDP	72100-Cont Serv	3,000
Operations/Program Management Support Cost 4.6%	X	X	X	UNDP	64300, 74500-Direct project cost	6,900
Communications 1%	X	X	X	UNDP	72400-Communication	1,500
Project Staff/IP Capacity Building	X	X	X	UNDP	75700-Training	3,000
External Evaluation	X	X	X	UNDP	72100-Cont Serv	12,000
Project Staff Salaries	X	X	X	UNDP	71400-Cont Serv Indv	12,000
<b>Sub Total PMC</b>						64,646
<b>Grand Total</b>						150,000

This Annual Work Plan (AWP) is based on Results Management Guidelines (RMG) of UNDP. Once signed by UNDP and the Implementing Partner, the plan authorizes the responsible parties and project management to manage available resources to achieve set results.



Samuel Doe  
Country Director  
UNDP Sierra Leone

Mr. Francis Sowa  
Board Chairman  
Media Reform Coordinating Group